Director	Profiled Budget to date	Actual to date	Variance to date	Approved Budget	Forecast Outturn	Forecast Full Year Variance	Proposed use of Earmarked reserves	Forecast Outturn Variance after use of earmarked reserves.
	£000	£000	£000	£000	£000	£000	£000	£000
Adult Social Care Health and Housing								
Director of Social Care, Health, Housing	111	118	7	222	241	19		19
Housing Management (GF)	975	1,065	91	1,949	1,938	-12		-12
Adult Social Care	25,637	26,024	386	51,274	52,230	956	-12	944
Commissioning	2,129	2,254	125	4,257	4,083	-174	-200	-374
Business and Performance	-3,326	-3,617	-291	-6,652	-6,655	-3		-3
Sub Total Social Care Health and Housing Excluding HRA	25 525	25,844	319	51,051	51,836	786	-212	574
Housing Services (HRA)	-42	-208	-166	-84	-144	-60	60	0
Sub Total Social Care Health and Housing	25.483	25,636	152	50,967	51,693	726	-152	574

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Director	Profiled Budget to date	Actual to date	Variance to date	Budget	Forecast Outturn	Forecast Full Year Variance	Proposed use of Earmarked reserves	Forecast Outturn Variance after use of earmarked reserves.
	£000	£000£	£000	£000	£000£	£000	£000£	£000
Children's Services								
Director of Childrens' Services	92	34	-59	185	185	0		0
Childrens Services Operations	9,946	10,806	860	19,893	21,893	2,000	-105	1,895
Learning and Strategic Commissioning	2,817	2,467	-350	5,633	5,614	-19	-380	-399
Joint School Commissioning Service (Transport)	4 07 /	4,028	-44	8,655	8,558	-97		-97
Sub Total Childrens Services (excluding Schools)	16 928	17,335	407	34,366	36,250	1,884	-485	1,399

Director	Profiled Budget to date	Actual to date	Variance to date	Budget	Forecast Outturn	Forecast Full Year Variance	reserves	Forecast Outturn Variance after use of earmarked reserves.
	£000	£000	£000£	£000	£000	£000	£000	£000
Sustainable Communities								
Director of Sustainable Communities	696	470	-226	1,391	1,345	-47		-47
Economic Growth, Skills & Regeneration	2,571	2,373	-198	5,143	6,031	888	-756	132
Highways Transportation	5,947	5,481	-466	11,895	11,924	29		29
Planning	3,515	3,176	-339	6,725	7,260	536	-556	-20
Comm Safety Public Protec Waste Leisure	11.072	11,071	0	22,143	22,133	-10	-162	-172
Sub Total Sustainable Communities	23,801	22,572	-1,230	47,297	48,694	1,397	-1,474	-77

Director	Profiled Budget to date	Actual to date	Variance to date	Approved Budget	Forecast Outturn	Forecast Full Year Variance	Proposed use of Earmarked reserves	Forecast Outturn Variance after use of earmarked reserves.
	£000	£000	£000	£000£	£000	£000	£000	£000
Customer and Shared Services								
Dir. Of Customer & Shared Services	228	190	-38	457	381	-76		-76
AD Customer & Systems	4,568	4,693	125	8,981	9,458	477		477
AD Finance	2,155	2,390	235	3,808	4,390	583	-20	563
AD People	890	1,150	260	1,772	2,072	300	-50	250
AD Governance Monitoring Officer	1,334	1,305	-29	2,735	2,519	-216	-49	-265
AD Assets	2,230	2,261	31	4,289	4,772	483	-66	417
Sub Total Customer and Shared Services	11,406	11,990	584	22,041	23,592	1,551	-185	1,366

Director	Profiled Budget to date	Actual to date	Variance to date	Budget	Forecast Outturn	Forecast Full Year Variance	reserves	Forecast Outturn Variance after use of earmarked reserves.
	£000	£000	£000	£000	£000	£000	£000	£000£
Office of the Chief Executive								
Chief Executive	153	149	-5	307	307	0		0
Communications	488	439	-49	976	993	17	-16	1
Strategy & Performance	1,735	1,697	-38	3,133	3,340	207	-297	-90
Sub Total Office of the Chief Executive	2,376	2,284	-92	4,416	4,639	223	-313	-90

Ap	pendix	A1
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Director	Profiled Budget to date	Actual to date	Variance to date	Approved Budget	Forecast Outturn	Forecast Full Year Variance	Proposed use of Earmarked reserves	Forecast Outturn Variance after use of earmarked reserves.
	£000	£000	£000	£000	£000	£000	£000	£000
Contingency and Reserves	677	0	-678	4,540	4,540	0		0
Corporate Costs	4,462	4,302	-160	15,437	15,515	79		79
TOTAL Excluding Schools	85,175	84,326	-1,015	179,063	184,923	5,860	-2,609	3,251
Schools								
Schools ISB	74,206	74,212	6	148,411	148,411	0		0
Schools Budget Funded By	-74,263	-74,206	57	-148,525	-148,525	0		0
Schools Unallocated DSG	-962	-532	430	-1,924	-1,629	295	-295	0
TOTAL Schools	-1,019	-525	494	-2,038	-1,743	295	-295	0
TOTAL	84,156	83,801	-522	177,025	183,180	6,155	-2,904	3,251

Change in Forecast Variance

Appendix A2

	September		Change
Director	Variance	June Variance	(-decrease)
	Valiance		(400.0400)
Director of Social Care, Llochth, Llouging			
Director of Social Care, Health, Housing	19	15	4
Housing Services (HRA)	0	0	0
Housing Management (GF)	-12	0	-12
Adult Social Care	944	1,110	-166
Commissioning	-374	-196	-178
Business and Performance	-3	-90	87
Sub Total Social Care Health and Landlord Services	674	020	0 05
Landiord Services	574	839	-265
Director of Childrens' Services	0	0	0
Childrens Services Operations	1,895	1,504	391
	.,	.,	
Learning and Strategic Commissioning	-399	956	-1,355
Joint School Commissioning Service			
(Transport)	-97	-57	-40
Sub Total Childrens Services			
(excluding Schools)	1,399	2,403	-964
	47		47
Director of Sustainable Communities	-47	0	-47
Economic Growth, Skills & Regeneration	132	48	84
Highways Transportation	29	262	-233
Planning	-20	273	-293
Comm Safety Public Protec Waste			
Leisure	-172	464	-636
Sub Total Sustainable Communities			
	-77	1,047	-1124
Dir. Of Customer & Shared Services	-76	0	-76
AD Customer & Systems	477	452	25
AD Finance	563	569	-6
AD People AD Governance Monitoring Officer	250	299 82	-49
AD Governance Monitoring Officer AD Assets	-265 417	199	-347 218
Sub Total Customer and Shared	417	199	210
Sub Total Customer and Shared Services	1,366	1,601	-235
	1,000	.,	
Chief Executive	0	0	0
Communications	1	0	0
Strategy & Performance	-90	-106	16
Sub Total Office of the Chief			
Executive	-90	-106	16

Contingency and Reserves	0	0	0
Corporate Costs	79	192	-113
TOTAL Excluding Schools	3,251	5,977	-2,685
Schools ISB	0	0	0
Schools Budget Funded By	0	0	0
Schools Unallocated DSG	0	0	0
Sub Total Schools	0	0	0
TOTAL	3,251	5,977	-2,685